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File: Berlin (channels)  
18 January 1962

✓ Atomic POW  
✓ US Support

FROM: GEN LEMNITZER, JCS, WASHINGTON

TO: GEN NORSTAD, SHAPE PARIS

JCS 0116-62

Ref your EYES ONLY PRS 010 and PRS 120.

1. I can well understand your feelings regarding the actions mentioned in reference messages which were as distasteful to me as I am sure they were to you. For many weeks I have been resisting strongly the constant hounding and harrassment to take these and other actions which I regard as serious violations of the U.S. traditional and tested system of military command relationships which, as you say "Erode command integrity". In some cases I succeeded in resisting but in these two cases the point was reached where further resistance was impossible without being in direct violation of the specific instructions of the Commander-in-Chief.
2. With respect to my 2053-61 and your PRS 10, I know of no specific instance of delays caused by individuals or agencies either here in the JCS or in Allied Command Europe which caused the subject complaints. It was for that reason, among others, that I resisted the dispatch of that message. You are so right that the responsibility for actions rests with you.
3. With respect to my 0109-62 the directive came in my opinion as the result of some sharp questions regarding the ..... which were directed at the President during his press conference last Monday. This has been a matter of extreme sensitivity here for many months. The directive reached

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Agency Case OSD 89-MDR 016  
NLE Case 89-34 44  
By dlb NLE Case 8/10/85

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my office shortly after the press conference concluded. It was transmitted personally by a member of the President's staff who visited my office for that specific purpose. That was the situation as I found it upon my return from Honolulu Tuesday morning, hence my JCS 0109-62.

4. New Subject: Last evening I and several members of the Joint Staff had a two-hour conference with the President and several specially selected members of the White House staff on the subject of alert procedures, SIOP, employment of nuclear weapons in Europe, etc. At the conclusion of the conference the President stated that he would like to discuss the general subject of nuclear weapon employment in Europe with you during your visit here next week. At the present, the best indication of the types of questions he will be asking you is about as follows:

because so much would depend on the situation. Forces involved, and countless other unknown variables. I believe he understnads this to a

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reasonable degree. However, you can expect a thorough discussion of the subject, particularly numbers and [REDACTED]

6. From our examination of USCINCEUR family of plans submitted to JCS we are aware of criteria you propose as to [REDACTED]

[REDACTED] The President is particularly interested in details of command and control procedures under conditions of Phase IV. He is also interested in details of each of SACEUR's Berlin plans to include [REDACTED]

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